



**LIVERPOOL
CITY REGION**
COMBINED AUTHORITY

MEETING OF THE LIVERPOOL CITY REGION TRANSPORT COMMITTEE

To: The Members of the Liverpool City Region
Transport Committee

Dear Member,

You are requested to attend a meeting of the Liverpool City Region Combined Authority to be held on **Thursday, 16th January, 2020** at **2.00 pm** in the Authority Chamber - No.1 Mann Island, Liverpool, L3 1BP.

Please see attached an item of urgent business: The Merseytravel Quarter Two Financial Monitoring Report. This report was due to be considered at the December meeting of the Transport Committee however that meeting was cancelled. It has erroneously been omitted from the agenda and needs to be considered at this meeting to allow members the opportunity to monitor Quarter two performance.

If you have any queries regarding this meeting, please contact Shauna Phillips on telephone number (0151) 330 1086.

Yours faithfully

Chief Executive
WEBCASTING NOTICE

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(Established pursuant to section 103 of the Local Democracy, Economic Development and Construction Act 2009 as the Halton, Knowsley, Liverpool, St Helens, Sefton and Wirral Combined Authority)

TRANSPORT COMMITTEE

SUPPLEMENTARY AGENDA

5. MERSEYTRAVEL QUARTER TWO FINANCIAL MONITORING REPORT

To consider a report of Merseytravel on Quarter Two Financial Monitoring.

(Pages 1 - 16)

MERSEYTRAVEL

To: The Chair and Members of the Transport Committee

Meeting: 16 January 2020

Authority/Authorities Affected: All

EXEMPT/CONFIDENTIAL ITEM: No

REPORT OF MERSEYTRAVEL

MERSEYTRAVEL QUARTER TWO FINANCIAL MONITORING REPORT

1. PURPOSE OF REPORT

The purpose of this report is to provide Members of the Transport Committee with an overview of the financial performance of the organisation to the end of Quarter two for the financial year 2019/20.

2. RECOMMENDATIONS

It is recommended that the Transport Committee:

- (a) Note Merseytravel's revenue position and performance at the end of quarter two; and
- (b) Note Merseytravel's capital position at the end of quarter two.

3. BACKGROUND

Revenue Budget 2019/20

- 3.1 A budget of £134.532m was approved by Merseytravel in February 2019 with a grant provided from the Combined Authority of £93.9m for the operation of Transport services, a grant of £23.74m to cover the operational costs associated with the Mersey Tunnels and a £16.88m contribution from reserves. Of the budgeted contribution from reserves, £4.48m was required to balance the budget and £12.40m to support the Rolling Stock project team costs. The revised budget of £131.232m takes account of changes that have occurred to Service Areas since the approved budget was set. Explanations for the budget reduction of £3.300m are detailed in the table in 3.7.
- 3.2 The table below details the revenue position for Merseytravel for the period to the end of September 2019 showing the variances against phased budgets for each service area:

	Approved Budget	Revised Budget	Budget to Date	Spend to Date	Favourable/ (Unfavourable) Variance
	£'000	£'000	£'000	£'000	£'000
Bus Services	20,063	20,564	10,619	10,343	276
Rail Services	4,300	3,959	2,224	2,264	(40)
Rolling Stock	12,401	12,401	6,188	2,366	3,822
Customer Delivery	8,015	7,276	4,204	3,948	256
Concessionary Travel	53,139	53,126	26,434	26,434	0
Corporate Management	1,979	2,425	2,187	2,184	3
Policy & LTP	1,671	692	466	413	53
People & Customer Development	2,547	0	(642)	(666)	24
Mersey Ferries	2,466	2,661	1,830	1,269	561
The Beatles Story	(973)	(973)	(750)	(1,032)	282
Corporate Costs	5,190	5,443	1,790	1,182	607
IT	0	0	(1,441)	(1,501)	60
Resources	0	0	(1,221)	(1,281)	60
PMO	0	0	(217)	(244)	27
Asset Management	0	0	(4,138)	(4,683)	545
Mersey Tunnels	23,734	23,658	9,930	9,964	(34)
Total Expenditure incl. Tunnels	134,532	131,232	57,463	50,960	6,502
Funded by:					
Merseytravel Grant from the CA	(93,916)	(90,692)	(45,384)	(45,384)	0
Mersey Tunnels Grant	(23,734)	(23,658)	(11,867)	(11,867)	0
CA Contribution to Rolling Stock	(8,620)	(8,620)	(4,310)	(2,366)	(1,944)
Application of Reserves	(8,262)	(8,262)	(4,131)	0	(4,131)
Total Income	(134,532)	(131,232)	(65,692)	(59,617)	(6,075)
Net Budget	0	0	(8,229)	(8,657)	427

3.3 The financial performance at the end of quarter two is showing a positive variance of £427k against budget. The key variances are detailed below.

- Bus – whilst there are some small true underspends within Bus in respect of salaries and consultancy, a significant proportion of the underspend at the end of quarter two relates to timing differences on bus payments and underspends on supplies and services which are expected to reduce during the next quarter;
- Rolling Stock – underspend arises from three main areas: firstly reduced spend against projected>NNLNG lines on the budget as a result of less industrial action to date than anticipated, secondly prudent assumptions regarding pension top up payments and finally avoiding incurring interest payments as a consequence of external interest having not yet been incurred;
- Customer Delivery – underspend relates predominantly to staff slippage, savings on premises costs such as insurance and responsive repairs and savings relating to the purchase of concessionary travel cards. As the

financial year progresses this favourable variance is anticipated to reduce as vacant posts are filled;

- Mersey Ferries – favourable variance is largely explained by income being ahead of budget;
- The Beatles Story - underspend predominantly relates to income exceeding budget at this point in the year and staff slippage however the net impact of these is partly tempered by an overspend on cost of sales.
- Corporate costs – year to date savings on pensions charges and Mann Island costs.
- Asset Management – underspend largely relates to staff slippage, and Mann Island rental income over and above budget.

A more detailed analysis of service budgets and spend is provided at Appendix One.

3.4 The table below details the forecasted outturn position for Merseytravel showing the variance against full year budget for each Service Area.

	Revised Budget	Forecasted Outturn	Favourable/ (Unfavourable) Variance
	£'000	£'000	£'000
Bus Services	20,564	20,409	155
Rail Services	3,959	3,938	21
Rolling Stock	12,401	9,605	2,796
Customer Delivery	7,276	7,014	262
Concessionary Travel	53,126	53,126	0
Corporate Management	2,425	2,425	0
Policy & LTP	692	689	3
People & Customer Development	0	(20)	20
Mersey Ferries	2,661	2,626	35
The Beatles Story	(973)	(1,251)	278
Corporate Costs	5,443	5,143	300
IT	0	(27)	27
Resources	0	(9)	9
PMO	0	(44)	44
Asset Management	0	(639)	639
Mersey Tunnels	23,658	23,658	0
Total Expenditure incl. Tunnels	131,232	126,643	4,589
Funded by:			
Merseytravel Grant from the CA	(90,692)	(90,692)	0
Mersey Tunnels Grant	(23,658)	(23,658)	0
CA Contribution to Rolling Stock	(8,620)	(8,620)	0
Application of Reserves	(8,262)	(3,673)	(4,589)
Total Income	(131,232)	(126,643)	(4,589)
Net Budget	0	0	0

3.5 The key year end forecasted variances are detailed below.

- Bus – the forecasted underspend is largely explained by savings on payments to bus operators;
- Rolling Stock – the forecasted underspend arises from a reduced spend on NNLNNG, prudent assumptions regarding pension to up payments and savings on external interest payments;
- Customer Delivery – slippage on staffing costs, savings on premises costs and the impact of the change in the concessionary travel cards renewal from 3 to 5 years explain the favourable forecasted position;
- Corporate Costs – savings are anticipated on consultancy fees and Mann Island costs;
- The Beatles Story – profit is currently forecasted to outturn higher than budgeted due to increased sales;
- Asset management – savings are being achieved on vacant posts and additional unbudgeted rental income from tenants.

3.6 The approved budget represents the position approved by Merseytravel at its meeting 12 June 2019. The table below details the major movements in the Service Areas from the approved budget.

3.7 Rechargeable service area costs have been reapportioned in line with user department activity and this explains a significant number of the budget movements. In addition, the budgets for Corporate Communications, Corporate Engagement, Marketing, Policy and Directorate Support have transferred from Merseytravel to the LCRCA. This transfer has resulted in a reduction in budgeted costs of £3.224m and a corresponding reduction in the grant from the LCRCA.

	Approved Budget £'000	Revised Budget £'000	Movement £'000
Expenditure:			
Bus Services	20,063	20,564	501
Rail Services	4,300	3,959	(341)
Customer Delivery	8,015	7,276	(739)
Concessionary Travel	53,139	53,126	(13)
Corporate Management	1,979	2,425	446
Policy & LTP	1,671	692	(979)
People & Customer Development	2,547	0	(2,547)
Mersey Ferries	2,466	2,661	195
Corporate Costs	5,190	5,443	253
Mersey Tunnels	23,734	23,658	(76)
(3,300)			
Income:			

	Approved Budget £'000	Revised Budget £'000	Movement £'000
Merseytravel Grant from the CA	(93,916)	(90,692)	3,224
Mersey Tunnels Grant	(23,734)	(23,658)	76
3,300			

Capital Programme

3.8 The table below summarises Merseytravel's capital programme for 2019/20. A detailed capital programme is included at Appendix Two.

	Approved Budget £'000	Revised Budget £'000	Expenditure to Date £'000	Variance £'000	Full Year Forecast £'000
Bus	2,849	3,164	502	2,662	3,079
Smart Ticketing	1,071	1,071	854	217	1,071
Ferries	1,545	1,515	183	1,332	863
Hubs	200	200	8	192	200
Corporate Strategy	4,073	4,454	367	4,087	4,654
ICT	559	559	73	486	558
Support Services	311	311	69	242	151
Rail	10,570	17,920	941	16,979	7,421
Tunnels	8,670	8,710	2,318	6,392	8,869
Rolling Stock	110,000	131,087	40,428	90,659	99,355
Total Capital Spend	139,848	168,991	45,743	123,248	126,221

3.9 The approved budget represents the position approved by Merseytravel at its meeting 12 June 2019 which takes account of slippage from 2018/19. The revised budget takes account of changes that have occurred to the programme since then. The table below details the movement in the capital programme from quarter one reporting.

	Revised Budget Quarter One £'000	Revised Budget Quarter Two £'000	Explanation of Movements
Bus	3,064	3,164	£100k match funding for Transforming Cities Bus Routes

3.10 Spend in the first six months of 2019/20 represents 27% of the overall capital programme for Merseytravel. Whilst spend levels are low, this is perhaps slightly artificially reduced by the increase of the Rail budget by £6m for Transforming Cities predevelopment works. Notwithstanding this, the profile of capital spend is such that this tends to build gradually throughout the year with a greater proportion of spend occurring in the last quarter of the year. The forecasted position results in a variance of £42.770m, with the most significant variances detailed below.

- Rolling Stock – slippage of £31.732m. This is due to a Force Majeure event with one of Stadler’s suppliers, which means that some payment milestones have slipped and will now occur in 2020/21 rather than 2019/20.
- Ferries variance is due mainly to the Landing Stage at Seacombe. This is now scheduled to come out of the water in October 2020 and the majority of the expenditure will slip into 2020/21.
- Rail underspends are due to Central Station progress being slower than planned, Knowsley MBC making changes to the design and specification at Prescott Station and the Station Validators original programme of works has evolved and grown since the original inception.

Reserves Position

3.11 The table below details the anticipated position in respect of Merseytravel’s balances as at the 31 March 2020, based on the assumed utilisation of reserves for the purpose of supporting the revenue and capital budgets for 2019/20.

	Balance as at 1 April 2019 £'000	Utilisation in Year £'000	Balance at 31 March 2020 £'000
Capital Reserves	0	0	0
Earmarked Reserves	52,949	(8,111)	44,838
Revenue/ Working Balances	1,739	0	1,739
Total	54,688	(8,111)	46,577

3.12 Of the total balance of reserves carried forward to 2020/21, working balances represent less than 3% of total reserves held by Merseytravel. Whilst earmarked reserves are still forecast to be around £47m by the end of the year, the absolute quantum held has dropped significantly over a number of years as result of support for the Rolling Stock programme and support for specific capital schemes.

Financial Risks and Impact on Future Reserves

3.13 Merseytravel is still subject to a number of quite significant financial risks, any of which could have the potential to negatively impact upon the organisation’s financial position. The most significant financial risks are detailed below:

- Reduction to SRG and the inability to pass through the reduction to MEL;
- Uncertainty around future levels of concessionary travel reimbursement;
- The impact of an aging population and the impact of concessionary travel reimbursement adding pressure to the budget;
- Challenges arising from the infrastructure works, power and platform lengthening aspects of the Rolling Stock programme which are placing upward pressure on the approved business case position;
- Uncertainty over future pay negotiations; and

- Increased requirement for support and demands made on the organisation by the Combined Authority.

3.14 Any consideration of the reserve position has to recognise the significance of these potential risks to the financial stability of the organisation. To the extent that Merseytravel is unable to obtain additional funding through the Combined Authority through the Transport Levy or additional income from Tunnel Tolls or make savings to compensate for any costs arising from the above, then there will need to be recourse to reserves to provide support for the budget position going forward.

4. RESOURCE IMPLICATIONS

4.1 Financial

Financial implications are detailed in the previous section of the report.

4.2 Human Resources

None arising directly from this report.

4.3 Physical Assets

None arising directly from this report.

4.4 Information Technology

None arising directly from this report.

4.5 Programme Management Office (PMO)

None arising directly from this report.

5. RISKS AND MITIGATION

None arising directly from this report.

6. EQUALITY AND DIVERSITY IMPLICATIONS

None arising directly from this report.

7. PRIVACY IMPLICATIONS

None arising directly from this report.

8. COMMUNICATION ISSUES

None arising directly from this report.

9. CONCLUSION

As at the end of quarter two, Merseytravel is operating within the budget available to it. Whilst some pressures exist, these do not cause concern to the overall budget position at this juncture however these will be monitored throughout the year and reported back to the board at regular intervals

John Fogarty
Director of Corporate Services

Contact Officer(s):

Sarah Johnston, Assistant Director Finance (0151 330 1015)

Joanne Sawyer, Corporate Communications Manager (0151 330 1129)

Appendices:

Appendix One - Merseytravel Revenue Budget and Spend to Quarter 2

Appendix Two – Merseytravel Capital Programme as at Quarter 2

MERSEYTRAVEL REVENUE FINANCIAL MONITORING REPORT - TO SEPTEMBER 2019

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Asset Management						
Total Employees	6,927,180	3,435,500	3,342,820	2,250	3,345,070	90,430
Total Premises	4,988,640	2,656,470	2,611,363	22,551	2,633,914	22,556
Total Transport	243,600	130,850	121,553	3,203	124,756	6,094
Total Vessels	0	0	0	600	600	(600)
Total Supplies & Services	375,980	222,040	122,739	12,470	135,209	86,831
Total Third Party Payments	0	0	(52,035)	48,010	(4,025)	4,025
Total Support Service Recharges	7,987	7,987	7,987	0	7,987	0
Total Income	(12,543,387)	(10,591,304)	(10,926,376)	0	(10,926,376)	335,072
Total Asset Management	0	(4,138,457)	(4,771,950)	89,085	(4,682,866)	544,408

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Bus Services						
Total Employees	2,252,386	1,126,193	1,084,542	0	1,084,542	41,651
Total Premises	117,000	58,500	60,614	0	60,614	(2,114)
Total Transport	67,025	34,512	29,489	2,629	32,118	2,394
Total Supplies & Services	1,473,961	911,015	438,192	267,011	705,203	205,812
Total Third Party Payments	18,771,772	9,152,097	8,991,945	0	8,991,945	160,152
Total Support Service Recharges	2,742,170	2,742,170	2,742,170	0	2,742,170	0
Total Other Costs	100,000	0	0	0	0	0
Total Income	(4,960,000)	(3,405,500)	(3,273,788)	0	(3,273,788)	(131,712)
Total Bus Services	20,564,314	10,618,988	10,073,164	269,640	10,342,804	276,183

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Policy and LTP Development						
Total Employees	458,967	224,128	183,425	0	183,425	40,702
Total Transport	1,804	902	267	0	267	635
Total Supplies & Services	21,186	11,037	48	766	814	10,223
Total Support Service Recharges	257,599	257,599	257,599	0	257,599	0
Total Income	(47,845)	(27,611)	(27,615)	0	(27,615)	4
Total Policy and LTP Development	691,711	466,055	413,724	766	414,490	51,565

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Rail Services						
Total Employees	823,000	406,750	342,975	0	342,975	63,775
Total Premises	343,330	169,455	155,807	0	155,807	13,648
Total Transport	8,200	4,100	1,764	0	1,764	2,336
Total Supplies & Services	193,470	57,671	26,282	29,464	55,746	1,925
Total Third Party Payments	79,923,000	36,884,739	45,851,303	0	45,851,303	(8,966,564)
Total Support Service Recharges	709,864	709,864	709,864	0	709,864	0
Total Income	(78,042,000)	(36,008,654)	(44,853,640)	0	(44,853,640)	8,844,985
Total Rail Services	3,958,864	2,223,924	2,234,355	29,464	2,263,819	(39,895)

MERSEYTRAVEL REVENUE FINANCIAL MONITORING REPORT - TO SEPTEMBER 2019

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Concessionary Travel						
Total Supplies & Services	0	0	0	0	0	(0)
Total Third Party Payments	74,096,000	33,690,099	33,690,098	0	33,690,098	1
Total Support Service Recharges	1,162,466	1,162,466	1,162,466	0	1,162,466	0
Total Income	(22,132,000)	(8,418,672)	(8,418,671)	0	(8,418,671)	(1)
Total Concessionary Travel	53,126,466	26,433,893	26,433,893	0	26,433,893	(0)

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Finance						
Total Employees	1,133,010	561,893	458,666	0	458,666	103,227
Total Transport	430	215	231	0	231	(16)
Total Supplies & Services	28,200	10,600	50,119	10,850	60,969	(50,369)
Total Support Service Recharges	102,300	102,300	102,300	0	102,300	0
Total Income	(1,263,940)	(1,208,440)	(1,186,207)	0	(1,186,207)	(22,233)
Total Finance	(0)	(533,432)	(574,890)	10,850	(564,040)	30,608

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Internal Audit						
Total Employees	392,238	193,962	181,540	0	181,540	12,422
Total Transport	960	480	18	0	18	462
Total Supplies & Services	29,268	4,668	3,590	0	3,590	1,078
Total Support Service Recharges	7,100	7,100	7,100	0	7,100	0
Total Income	(429,566)	(404,713)	(395,414)	0	(395,414)	(9,299)
Total Internal Audit	0	(198,503)	(203,166)	0	(203,166)	4,663

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Legal & Procurement						
Total Employees	1,320,602	712,301	637,852	0	637,852	74,449
Total Transport	9,820	8,560	7,963	0	7,963	597
Total Supplies & Services	134,876	102,959	110,025	0	110,025	(7,066)
Total Support Service Recharges	9,773	9,773	9,773	0	9,773	0
Total Income	(1,475,071)	(1,322,447)	(1,279,068)	0	(1,279,068)	(43,379)
Total Legal & Procurement	0	(488,854)	(513,455)	0	(513,455)	24,601

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Programme Management Office						
Total Employees	590,750	293,250	253,936	0	253,936	39,314
Total Transport	2,300	1,150	1,009	0	1,009	141
Total Supplies & Services	10,350	8,850	4,088	0	4,088	4,762
Total Income	(603,400)	(520,400)	(503,340)	0	(503,340)	(17,060)
Total Programme Management Office	0	(217,150)	(244,307)	0	(244,307)	27,157

MERSEYTRAVEL REVENUE FINANCIAL MONITORING REPORT - TO SEPTEMBER 2019

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Customer Delivery						
Total Employees	4,297,825	2,118,017	1,975,383	3,872	1,979,254	138,762
Total Premises	2,043,977	874,714	781,087	29,195	810,281	64,433
Total Transport	8,000	4,454	3,903	649	4,552	(98)
Total Supplies & Services	816,353	353,731	283,024	19,123	302,146	51,585
Total Support Service Recharges	2,936,004	2,706,004	2,705,976	0	2,705,976	28
Total Income	(2,827,000)	(1,853,653)	(1,853,796)	0	(1,853,796)	143
Total Customer Delivery	7,275,159	4,203,267	3,895,576	52,838	3,948,414	254,853

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - IT						
Total Employees	1,884,192	939,392	921,322	0	921,322	18,070
Total Premises	1,000	1,000	602	0	602	398
Total Transport	8,765	4,383	2,605	0	2,605	1,778
Total Supplies & Services	2,262,295	1,720,631	1,648,980	30,371	1,679,351	41,279
Total Income	(4,156,252)	(4,106,127)	(4,105,250)	0	(4,105,250)	(876)
Total IT	0	(1,440,721)	(1,531,741)	30,371	(1,501,370)	60,648

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Mersey Ferries Group						
Total Employees	2,280,079	1,139,160	1,080,593	0	1,080,593	58,567
Total Premises	985,627	587,211	558,424	35,631	594,056	(6,845)
Total Transport	110,900	92,950	100,193	10,533	110,726	(17,776)
Total Vessels	1,049,899	609,328	502,367	14,348	516,715	92,613
Total Supplies & Services	344,089	172,045	239,992	33,223	273,215	(101,170)
Total Third Party Payments	0	0	(597)	0	(597)	597
Total Support Service Recharges	2,324,983	2,055,984	2,055,983	0	2,055,983	1
Total Income	(4,434,687)	(2,826,352)	(3,361,817)	0	(3,361,817)	535,465
Total Mersey Ferries Group	2,660,890	1,830,325	1,175,139	93,735	1,268,874	561,450

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - People Development						
Total Employees	1,244,079	617,938	569,035	22,580	591,615	26,323
Total Transport	4,655	2,328	7,860	0	7,860	(5,533)
Total Supplies & Services	22,408	8,750	9,142	423	9,566	(816)
Total Support Service Recharges	62,000	62,000	62,000	0	62,000	0
Total Income	(1,333,142)	(1,333,142)	(1,336,545)	0	(1,336,545)	3,403
Total People Development	0	(642,126)	(688,508)	23,003	(665,505)	23,378

MERSEYTRAVEL REVENUE FINANCIAL MONITORING REPORT - TO SEPTEMBER 2019

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - The Beatles Story						
Total Employees	1,683,450	889,873	849,253	2,340	851,593	38,280
Total Premises	1,026,451	713,164	727,634	15,311	742,946	(29,782)
Total Transport	21,039	8,520	4,894	320	5,214	3,305
Total Supplies & Services	1,959,548	1,190,406	1,326,471	46,161	1,372,632	(182,227)
Total Third Party Payments	219,000	109,500	109,500	0	109,500	0
Total Support Service Recharges	0	0	0	0	0	0
Total Other Costs	520,004	260,002	260,000	0	260,000	2
Total Income	(6,402,191)	(3,921,101)	(4,373,593)	0	(4,373,593)	452,492
Total The Beatles Story	(972,699)	(749,636)	(1,095,840)	64,133	(1,031,707)	282,071

Description	Annual Budget	YEAR TO DATE £				
		Budget	Actual	Committed	Total Spend	Variance Fav/(Unfav)
Sub-Service - Mersey Tunnels						
Total Employees	4,894,400	2,455,153	2,419,722	1,650	2,421,372	33,781
Total Premises	3,629,600	1,318,508	1,295,534	96,557	1,392,091	(73,583)
Total Transport	197,000	73,139	72,413	2,241	74,654	(1,515)
Total Supplies & Services	1,281,000	817,330	727,824	82,115	809,939	7,391
Total Third Party Payments	7,500,000	0	0	0	0	0
Total Support Service Recharges	6,155,669	5,265,669	5,265,669	0	5,265,669	(0)
Total Income	(23,734,000)	(11,867,000)	(11,867,065)	0	(11,867,065)	65
Total Mersey Tunnels	(76,331)	(1,937,201)	(2,085,903)	182,562	(1,903,340)	(33,860)

APPENDIX TWO: MERSEYTRAVEL DETAILED CAPITAL PROGRAMME 2019/20

Scheme	Approved Budget £'000	Revised Budget £'000	Spend to Date £'000	Variance £'000	Forecast £'000
Bus Stop Upgrades	74	74	11	63	74
General Bus Stops	30	50	13	37	50
Bus Priorities	88	88	30	58	88
Spellow Lane/County Road	454	454	11	443	454
Rice Lane/Orrell Lane	443	443	0	443	443
Black Bull	456	456	34	422	456
City Centre Duke Street and others	222	222	29	193	222
Bus Stop Accessibility Improvements	327	327	66	261	327
RTPI @ Bus Stations	50	50	50	0	50
Refurbishment of Tunnel Building	20	27	8	19	27
Journey Planner	115	88	0	88	88
Bus Contract Management System	120	120	0	120	120
Bus/Rail Interchange	200	200	2	198	200
RTI General	100	100	5	95	100
ITS Route A57	150	150	13	137	150
Green Bus Routes	0	315	230	85	230
Total Bus Capital	2,849	3,164	502	2,663	3,079
DFT SMART	23	23	22	1	23
ETM Procurement - Smart Technology	757	757	606	151	757
ISAM Set Up - Smart Technology	51	51	0	51	51
Smart Technology Portal	110	110	110	0	110
Metro Mayor Branding - Smart Technology	20	20	0	20	20
Smart Technology Business Case	30	30	37	(7)	30
Smart Technology HCE Pilot	80	80	79	1	80
Total Smart Capital	1,071	1,071	854	217	1,071
Seacombe Pontoon and Bridges	250	270	111	159	270
Engine Control Systems	165	8		8	8
Seacombe Landing Stage Dry Dock	1,000	1,000		1,000	48
Vessels Pipework, Steering Compartments and Tanks	40	40	12	28	40
Vessels Main Engines, Boilers and Ventilation Systems	15	15	8	7	15
Royal Iris Sheathing	45	48	49	(1)	48
Marine Architect	0	65	2	63	65
Fixed fire System Renewal	30	0	0	0	0
Mersey Ferries website	0	70		70	70
Smart Transport Ticketing	0	0	0	0	300
Total Ferries Capital	1,545	1,515	183	1,332	863
Toilet - Huyton Bus Station	6	6	6		6
Queens Square Facility Building	194	194	3	192	194
Total Hubs	200	200	8	192	200
ITB Transport Development	0	593	154	439	593
LTP Monitoring	695	0	0	0	0
ITB Congestion	0	381	64	317	381
Strategic Priorities	3,098	3,200	1	3,199	3,200
Cycle Design	250	250	132	118	250
UTC Traffic Signals	0	0	0	0	150
LCR Cycle Network -Phase 2	0	0	0	0	50
STEP LCR workplace charging posts	30	30	18	12	30
Total Corporate Strategy	4,073	4,454	367	4,087	4,654
Server Hardware	2	2	2	0	2
Laptop Replacement	40	40	25	15	40
End Point Security	4	4	4	0	4
Core Telephony	2	2	2	0	2
Office 365	79	79	29	50	79
Data Network Refresh	142	142	0	142	140
SATA Disk Replacement	100	100	11	89	100
Veronis	80	80	0	80	80
SOS Telephony Upgrade	20	20	0	20	20
Comments System	90	90	0	90	90
Total ICT	559	559	73	486	558

APPENDIX TWO: MERSEYTRAVEL DETAILED CAPITAL PROGRAMME 2019/20

Scheme	Approved Budget £'000	Revised Budget £'000	Spend to Date £'000	Variance £'000	Forecast £'000
Agresso	20	20		20	20
HR System	91	91	65	26	91
Mann Island	100	100		100	20
Mersey Tram Compensation	100	100	4	96	20
Total Support Services	311	311	69	242	151
Maghull North	0	0	4	(4)	-
Halton Curve	36	36	0	36	36
LSP Renewals	160	160	137	23	160
Newton Le Willows	660	660	26	634	660
Liverpool Central Development	2,224	2,224	299	1,925	1,400
Station Validators	2,085	2,085	444	1,641	1,400
Spital Station P & R	515	515	28	487	515
Bromborough Station P & R	100	100	4	96	100
Park & Ride Schemes	640	640	0	640	200
Prescot Station	4,150	4,500	0	4,500	830
Access For All	0	1,000	0	1,000	1,000
Headbolt Lane	0	0	0	0	300
St James Gateway	0	0	0	0	330
Access for All Mid Tier	0	0	0	0	300
LSP Platform Extension Feasibility Study	0	0	0	0	50
LSP Car Park Extension Feasibility Study	0	0	0	0	50
TCF Predevelopment Funding	0	6,000	0	6,000	0
HS2 Station Commission	0	0	0	0	50
Southport Station Waiting Shelter	0	0	0	0	40
Total Rail	10,570	17,920	941	16,979	7,421
New Toll System Outline Design and Build	19	59	39	20	59
SCADA	13	13	13		13
Elec Switch Gear transformer renewals	720	720	388	332	699
Various Tunnels inspections & assessments	35	35	5	30	35
Replace police vehicles	120	120	84	36	198
Radio system upgrade	70	70	0	70	40
Tunnel Lane Control Renewal System	80	80	49	31	80
Queensway Vent Fan Overhauls programme	0	0	2	(2)	2
CCTV	300	300	28	272	600
Kingsway Replace Sump Pump Drainage Pipework System	2,650	2,650	52	2,598	2,898
Vent Station Interior Refurbishment Programme	200	200	53	147	195
Queensway Tunnel Rewire	884	884	239	645	650
KW Gore Link Carriageway Resurfacing	1,200	1,200	1,065	135	1,065
Queensway Tunnel / Georges Dock Concrete Repairs	101	551	36	515	551
Kingsway Tunnel Asset Protection	25	25	18	7	18
QWay HV Switches Woodside	313	313	242	71	253
Wallasey Vehicle Wash	165	165	5	160	150
KWay - Retaining Walls	125	125	0	125	125
Kingsway Transformers & HV Switch Renewals	600	600	0	600	588
Tunnels ICT Network Equipment	500	500	0	500	500
Kingsway Covered Approaches	100	100	1	99	100
New Quay & Sidney Street Vent Shafts	300	0	0	0	0
Queensway Carriageway Soffit Works	150	0	0	0	0
Old Haymarket Carpark	0	0	0	0	50
Total Tunnels	8,670	8,710	2,318	6,392	8,869
Total Capital Before Rolling Stock	29,848	37,904	5,315	32,589	26,866
Total Rolling Stock	110,000	131,087	40,428	90,659	99,355
Total All Capital	139,848	168,991	45,743	123,248	126,221

